Guest: Campus Provost/Executive Vice Chancellor Galloway

1. Guest: Campus Provost/Executive Vice Chancellor Galloway
   a. The group conducts introductions
   b. Alison explains that she appreciates the work of SFAC, that the committee’s recommendations are often spot on.
   c. The campus will experience a significant structural deficit in the coming years, in the millions of dollars. Much of the deficit is being caused by increasing salary and benefit costs, employer contributions to the retirement program, and rising costs of utilities. The only way that we see changing the deficits is if the state increases contributions, we increase tuition costs, or we bring in new revenue such as funding from non-resident students.
   d. Student Services Fees (SSF) come to SFAC for review. It is helpful to have advice from this group.
   e. There are some mandates coming in; some are funded such as Student Success, to ensure that students are completing their degrees in a timely manner. Efforts include early alert programs, AIS mobile application, and coordinated advising services. Other mandates include sexual violence/sexual assault mandate which include more services for faculty, students and staff; this mandate was funded by OP in year one, but it is a permanent mandate that the campus much fund in future years. There is a balance to strike between these kinds of mandates and keeping the academic mission at the forefront of the priorities.
   f. Questions
      i. David asks about how we bring in more students without housing? Alison responds that yes, this is difficult balance to strike. She explains that systemwide OP wants all campuses to take 5,000 new students next year. Alison explains that housing is funded on its own, housing loans are charged against campus limit for taking loans. Alison explains that the settlement coming in from the contractors for the infill apartments will help. FSH, Kresge and Oakes need renovations which will require a huge investment. The possibility of additional new housing, i.e. College 11 & 12, would be after that. Alison explains that having family housing is important for the campus.
      ii. Miten asks about how the new students would fit in at UCSC? Alison responds that there was a goal to increase non-residents, to increase revenue and create greater diversity. Alison explains that the original plan to increase non-residents has not been as successful as anticipated.
      iii. Whitney asks whether OP considers the challenges that Santa Cruz faces related to housing. Alison responds that they understand, but they may not appreciate the reality of our housing market, i.e. sleeper community for Silicon Valley.
      iv. Rachel shares a concern that there are students still sleeping in their cars. What kind of push back would we get from the city if we expanded housing? Currently, we house 50% of our students, which is the highest in the system. Even though our campus owns our land, building new housing is contingent on city requirements such as water, and building costs are so high.
      v. Miten explains that School of Engineering is extremely impacted; do we have enough courses offered to increased enrollment? Alison acknowledges that it is difficult to know where to put
permanent money for new classes; one strategy is to hire lecturers who are focused on
teaching, and teach about 6-7 courses per year. These teachers are evaluated on teaching
primarily. This ensures a quality of teaching, these are Senate faculty.

vi. Alison explains that there is a need for affordable housing for city and county employees, as well
as students so perhaps there could be an opportunity for partnership with those entities.
Whitney mentions that she has heard that the City has been working on this initiative; is UCSC
working with the City? Alison responds yes.

vii. Alice asks if there are any plans to expand Metro service? Alison explains that things will level
out as the quarter continues. We pay approximately $3 million to the Metro on an annual basis.
It is not cost effective to add bus routes for short periods of time.

viii. Aykezar asks about the increase to SSF and the mental health funding. Alison responds that she
recently received direction from OP on how the funding can be used. Alison says that the power
point that she recently received focused on counseling primarily, but there is an interest and
need to fund services outside of counseling that support mental health – such as Disability
Resource Center, transgender specialist, black experience specialist. Grace asks about space for
new counselors. Alison responds that having counselors in the colleges creates benefits for
students. Alison says that at some point, we will need to think about expanding the health
center. Demands for space are becoming difficult.

ix. David asks about how students can help inform OP about initiatives that are Presidential
mandates that our campus really can’t sustain. Alison responds that the best thing students
can do is to keep their eyes on why they are here, for an education. We need to keep our
educational mission strong.

x. Whitney asks what happened when the City took units offline; was their communication with
the university? Alison says no. Whitney reminds EVC that there is need for a graduate student
focused counselor.

2. Debrief of CP/EVC Galloway Visit

   a. Brief conversation regarding housing and available space in the city; some students are living in hotels.
   b. John mentions that staff are also concerned with mandates that are coming from OP.
   c. Miten says that we all agree, we cannot accommodate any more students. There are many campuses
      that have campus housing further away from campus and then they bus their students to campus.
      Whitney responds that perhaps this how the Silicon Valley campus will assist.
   d. Rachel says that her main concern is that tuition increases will not be popular; increase of non-resident
      students is also not a good idea. Alice says that she is an out of state student, and she is not thinking of
      leaving but she knows many students who are thinking of leaving. John adds that the fact that we are
      getting less money from the state and this is the crux of the issue. Rachel adds that shifting to more
      non-resident students will change the landscape of who is here and access.
   e. Miten adds that adding more out of state students creates pressure on access to classes.
   f. Grace says that this year’s admissions breakdown show a 2.5% increase in non-residents for the Frosh
class.
   g. Whitney says that she has heard EVC Galloway talk about this in a different committee; Alison
      articulated that many of these solutions (to address budget deficit) are not viable. Whitney says that
      she is happy to hear Alison say this.

3. Approval of Agenda & Minutes

   a. Miten motions to approve the agenda. Carolyn seconds the motion. Motion carries by consensus.
   b. Chandler motions to approve the June 3, 2015 minutes. Rachel seconds the motion. Motion carries by
      consensus.
c. Alice motions to approve the September 28, 2015 minutes. Miten seconds the motion. Motion carries by consensus.

d. Announcements
   i. John shares that on Thursday at 12 noon, the Chancellor will be hosing the fall forum. It is primarily a staff event, but it is open. Location: Kresge Town Hall. This is one of two forums that will take place this year.

4. Community Agreements
   a. Ayke explains that Lucy sent out a summary of the promises and expectations.
   b. David says that he likes the fourth bullet point. Ayke proposes the following based on that statement:
      i. For everyone to be accepting of one another
      ii. Step up, step back.
   c. Alice says that she likes the following bullet: Is that we act in the best of interest of all UCSC students, especially those from underrepresented backgrounds and including graduate students.
      i. By mindful of those you represent
   d. Rachel says that she likes the following bullet: That each member of SFAC completes all necessary reading/work before each meeting (make it efficient and easy to run meetings).
      i. Come to meetings prepared so that we can have productive and fruitful discussions.
   e. David adds that he likes the following: SFAC will be a friendly and safe environment that will advocate for the best interest of UCSC students.

5. Housekeeping
   a. Ayke explains that this morning she shared a sample “report back” that will be expected to summarize office hours. There will be approximately three report backs due per quarter.
   b. We will take a group photo at next week’s meeting.
   c. Lucy passes around the contact list and office hours sign-up sheet.

6. Adjournment
   a. Ayke adjourns the meeting at 10:17 am